INSIDE

ACC Aviation Award of Excellence Winner
Jeffrey Hamiel Interview

ACC 2016 Highlights
Aviation News Timeline
ACC Committee Reports

Annual Report 2016
Contents

4 ALERT FROM FIREHOUSE SQUARE
6 MESSAGE FROM THE PRESIDENT
8 ACC AWARD OF EXCELLENCE WINNER 2016
14 2016 TIMELINE
   Aviation News / ACC News
16 ACC ADVOCACY REPORT
18 TECHNICAL EXPERTISE: FAA
   Airports Technical Workshop
20 TECHNICAL EXPERTISE: TSA
   Security Capabilities Workshop
22 NETWORKING & MEMBER ENGAGEMENT
24 AIRPORT TERMINAL & GLOBAL
26 MEMBER RECOGNITION
29 NEW ACC MEMBERS

FRONT COVER: (1) ACC Young Professional Forum Vice-Lead Sri Kumar, Connico, moderates a panel at the ACC/AAAE Airport Planning, Design and Construction Symposium (2) Symposium Chair Kelli Kelly, PCL Construction Services, welcomes attendees (3) ACC offers opportunities for networking and technical training (4) Nick Ryan, Arora Engineers, and Mark McGuire, Eden & Associates, catch up at an ACC event
Dear friends,

As I reflect on the past year and the many accomplishments of ACC, I am inspired by the theme we are celebrating at the ACC 38th Annual Conference, “SYNERGY: Driving Innovation & Collaboration.”

ACC started as a group of firms offering professional services to the U.S. airport industry. Today, we are a diversified global association of airport consultants, suppliers, contractors, and service providers that work together on common issues to improve our industry. ACC’s sustained focus on fostering networking opportunities with an emphasis on the next generation of industry professionals represents endless possibilities for innovation and collaboration.
We are a group poised for growth while the challenges of an evolving marketplace and regulatory realities remain ever-present. ACC demonstrated leadership in 2016 by uniting members and important stakeholders behind initiatives that support our industry. We advocated for federal legislation to increase the PFC cap and streamlining how new technologies are evaluated and approved by the Transportation Security Administration (TSA). We strengthened the association’s education offerings for both the industry and our member’s professional development, and continued the incredible momentum of the Young Professional Forum, which has become the gold standard for YP groups in the aviation industry.

On the global front, ACC collaborated with other industry groups and hosted the Global Business Summit (GBS) in London, the first time this event was held outside North America. The success of the GBS is a powerful indication of the global reach that ACC has developed, and the percentage of member firms based outside the U.S. continues to increase.

All of us know that it is essential to maintain and build on our deep-rooted legacy of innovation and collaboration. We understand the core of ACC is the relationships among members and that our focus must be on these relations and the people who compel us to be innovative. In reflecting on the interactions and engagement I had with our membership over of the past year, I have been inspired to foster an environment of collaboration. Serving as your board chair has been one of my greatest honors, and I look forward to being a part of further ACC engagement in the coming years.

Don Bergin, ACC Board Chair

“\textit{I have been inspired to foster an environment of collaboration}”
MESSAGE from THE PRESIDENT

I had the opportunity to celebrate my 10-year anniversary at ACC this year. While I’m a relative “newbie” when compared to many of the members we serve, I have come to learn one thing; the only thing about the aviation industry that remains constant is change. I have seen a tremendous evolution in the industry during my relatively short time in aviation. Remember 2006? Airports were congested and expanding capacity was a primary focus. We celebrated the opening of the 5th runway in Atlanta in 2006, and the opening of three new runways in 2008. Then the economy took a significant downturn, as did the demand for new capacity at many airports.

We have seen a slow turn around in the economy over the past few years and a noticeable upswing of the industry. In the first half of 2016, ten airlines reported a record $12 billion in profits, $700 million more than the same period last year. Numerous airports across the country are undertaking multi-billion dollar expansion and reconstruction projects. High profile public-private partnerships (P3s) garnered headlines as a number of new players looked for new opportunities in this dynamic market.

In the meantime, a bill to reauthorize the Federal Aviation Administration in Congress proposed seismic changes to the air traffic control system. Security garnered headlines as thousands of passengers waited in long lines this spring, resulting in TSA successfully taking drastic action to avoid severe delays. High-level attacks on the aviation system and airports abroad brought a new focus on the dynamic threats we face and an ever-evolving enemy. It also brought new opportunities to advance technologies and process solutions to our checkpoints.

ACC continued its evolution as well. Membership grew to near-record numbers, reflecting the strength of the industry and the value ACC brings to its members. Networking and developing effective teaming arrangements have never been more important, whether pursuing a project at a small GA airport or a multi-billion dollar P3 pursuit. ACC continues to evolve to ensure we are bringing in new stakeholders that will help meet the needs of its members, and airports, in the future.

Let me thank the excellent ACC staff for their tireless work on behalf of the members this year. And thanks to you for supporting the organization and our mission to be the go-to source of technical excellence in airport development.
“the only thing about the aviation industry that remains constant is change” — T.J. SCHULZ
In August, ACC had the privilege of interviewing 2016 ACC Aviation Award of Excellence Recipient Jeffrey Hamiel. This year Hamiel retired after serving as Director/Chief Executive Officer of the Metropolitan Airports Commission (MAC) since 1985.

Hamiel was recognized for his extraordinary leadership within the airport and aviation community, as well as his significant improvements to the MAC’s seven-airport system. He helped instill renewed confidence in the industry as the chair of the Airports Council International-North America (ACI-NA) after the terror attacks of September 11, 2001, by contributing legislative and policy solutions that set the stage for the aviation industry’s rebound. He played a key role in the creation of the Airport Cooperative Research Program (ACRP) of the Transportation Research Board/National Academy of Sciences. Hamiel has also been a leading voice in identifying and addressing the looming pilot shortage problem, including hosting a forum in Minneapolis to bring industry stakeholders together on the issue.

HAMIEL: I’d have to say the Airline Deregulation Act of 1978 was probably the most significant aviation event as far as the overall impact on the industry as a whole. It completely realigned and changed the airports’ role in transportation, primarily through the development of the hub and spoke system. It was also a dramatic change to the airline business model, going from guaranteed, secured profitability to the potential for going bankrupt at any time based on decisions made at the corporate level. Airports, and in particular the Twin Cities as the headquarters of Northwest Airlines, found ourselves in a situation where we did not know or could not anticipate the impact of deregulation.

Another challenge was in 1992 when Northwest Airlines requested financial support from the airport. We ultimately loaned the company $315 million. That was an unprecedented move, and was the first and last time an airport authority has loaned to
“If [the] last 40 years of continued growth and change is any representation of what we can anticipate in the next 40 years, I would tell you that people in the air transportation industry, in all capacities, have got a very challenging, demanding, and exciting future.”

— JEFFREY HAMIEL

an airline to help with expansion and growth. At the end of the day, the loan actually did not grow the airline, but it did save them from going bankrupt in the early 1990’s.

A third big event was the $3.2 billion Building a Better Airport expansion plan in 2010. It was a huge time of expansion and construction which resulted in dramatic changes to Terminal 1, the construction of Terminal 2, gates, concourses, a tram system, ground transportation, new parking facilities, a tunnel under MSP to accommodate the light rail system, and a new 8,000-foot runway.

And then of course the other event was the terrorist events of 9/11, where the entire industry was, again, thrown into a tailspin and we ended up with a much more stringent regime in screening passengers. Finally, MSP initiated another $2.5 billion expansion program in 2015. One of the reasons why I retired when I did was because I wanted to have new leadership that would have a long-lasting, decision-making impact.

ACC\r\nYou mentioned deregulation and the complete transformation of the airline business model. We have seen the tremendous changes in the industry over the past 10 years, with continued consolidation and shifts in air service. Can you talk a little about where you see the airlines right now and this “new normal”?

HAMIEL: Over the past few years, I think the industry has been turned upside down. We’ve seen bankruptcies, the startups, and consolidation that’s been taking place. As I look at it today, I would say that the airline consolidations are just about at the end. We have four leading airlines that account between 80-85 percent of all air passenger traffic in America. I think if there were any additional merging, there would be very serious issues with the Department of Justice. As a result, it is a much more competitive industry.

ACC\r\rWith the airline consolidations, it seems that when you look at airports across the country, there have been some winners and losers. Some large, major hubs are bursting at the seams, whereas a number of other airports have had significant impacts from these consolidations and shifts in air service.

HAMIEL: Absolutely. There are examples across the country of significant negative impacts and significant positive growth at airports. At Minneapolis-St. Paul, consolidation and the bankruptcy resulted in the airlines...
downsizing and getting away from non-lucrative routes. The airlines only fly routes that are profitable. MSP has had some close calls, but today I would tell you that the airport is in a very good position. Our relationship with Delta Air Lines is very strong and collaborative. We have growth in our international air service. We have more competition in the airport than we did 20 years ago. There are some great carriers in the market that weren’t there 15 years ago.

One of the reasons you were selected for this award is your role in helping to elevate the conversation relating to the pipeline of available pilots. Why have you chosen to bring this up as an issue that we really need to pay attention to?

HAMIEL: A couple of reasons. First of all, I am distressed when I see young people coming out of college and not looking at aviation as a career field. Young people getting into the cockpit are coming out of aviation training programs with huge debt, and find it difficult to pay back that debt because beginning salaries are low. Many have gone into areas of management in the airline or aviation industry, or left the industry altogether and gone into business with their experience gained from the airline companies. That’s led to a shortage across the country of people who have a desire and are qualified to fill cockpits. As we see the Boomers retiring, the combination of retirements at 65 and the stringent medical requirements a pilot must maintain have resulted in a growing shortage of pilots across this country.

Have you seen any direct impacts so far, either at MSP or regional airports?

HAMIEL: Some regional airlines have struggled with maintaining flight crews to fly twin engine prop aircraft out of Minneapolis-St. Paul. A young, qualified pilot jumps into the right seat, builds the hours, and would immediately leave and move to the next higher paying job. Delta Air Lines, for example, now has a program where they interview pilots from their regional subsidiary companies and give them assurances that as Delta pilots retire, these young people will join Delta’s main line. What this means is that the flow of young people that remain in the
industry flying for the regional carriers are fewer and fewer. Airlines acknowledge the need to develop strong professionals who are dedicated to the industry.

**HAMIEL:** The financial impact of aviation is in the multiple billions of dollars. So when you look at delays in reauthorization and the impacts to an industry that serves as the transportation link to the global marketplace, it disturbs me. In the airport industry, we slow down and shelve projects that are necessary to keep the airports competitive in the domestic and global marketplace as we wait for reauthorization. What’s happened over time, due to the bickering in Congress, is that domestic airports find themselves not being the top airports in the world. US airports are competitive, but we have some old facilities that need significant investment and upgrading. We’re going to need new airports in the future, and what used to cost $5 billion will now cost in the $12-$15 billion range to replace a large, major hub airport in the United States. I don’t know if there is a will on the part of the US Congress and our political leaders to make the necessary investments.

---

**2016 - 2017 ACI-NA CONFERENCE SERIES EVENTS ON APPROACH**

<table>
<thead>
<tr>
<th>Event</th>
<th>Destination</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Safety &amp; Security Fall Conference</td>
<td>Arlington, VA</td>
<td>October 17 - 20, 2016</td>
</tr>
<tr>
<td>Marketing &amp; Communications Conference</td>
<td>Salt Lake City, UT</td>
<td>November 7 - 9, 2016</td>
</tr>
<tr>
<td>Risk Management Conference</td>
<td>Los Angeles, CA</td>
<td>January 11 - 13, 2017</td>
</tr>
<tr>
<td>CEO Forum &amp; Winter Board of Directors Meeting</td>
<td>Scottsdale, AZ</td>
<td>February 8 - 10, 2017</td>
</tr>
<tr>
<td>Airports@Work Conference</td>
<td>Las Vegas, NV</td>
<td>March 27 - 30, 2017</td>
</tr>
<tr>
<td>ACI-NA/AAAE Airport Board &amp; Commissioners Conference</td>
<td>Greenville, SC</td>
<td>April 2 - 4, 2017</td>
</tr>
<tr>
<td>Business of Airlines Conference</td>
<td>Palm Springs, CA</td>
<td>April 24 - 26, 2017</td>
</tr>
<tr>
<td>Legal Affairs Spring Conference</td>
<td>Amelia Island, FL</td>
<td>May 3 - 7, 2017</td>
</tr>
<tr>
<td>Air Cargo Conference</td>
<td>Orlando, FL</td>
<td>June 4 - 6, 2017</td>
</tr>
<tr>
<td>Jumpstart® Air Service Development Conference</td>
<td>Providence, RI</td>
<td>June 5 - 7, 2017</td>
</tr>
<tr>
<td>ACI-NA/AAAE Cybersecurity Conference</td>
<td>Herndon, VA</td>
<td>June 26 - 27, 2017</td>
</tr>
<tr>
<td>Boeing Airline Planning Workshop for Airport Decision Makers</td>
<td>TBD</td>
<td>June 2017</td>
</tr>
</tbody>
</table>

ACI-NA hosts almost 20 conferences and seminars annually, covering topics ranging from insurance and risk management to international aviation issues. Check out all of ACI-NA's upcoming events at www.aci-na.org.

For sponsorship information, contact Sponsorship@aci-na.org.
Agreed. Even though capacity expansion may not be needed at some airports, their facilities are aging. ACI-NA points to the fact that the average age of buildings and airport facilities is about 40 years old. Even if you’re not experiencing new growth, you’ll still have things that need to be replaced. Then the increased cost of maintaining older facilities comes into play.

HAMIEL: The infrastructure at our airports continues to get older and older. Airport authorities need the resources to meet the growing demand for air service and address deterioration in our runways and facilities. Every year of delay means lost opportunities to improve airports and an improved passenger experience. Now this is Minnesota, and we’re not flashy or glitzy. People like using our airport. It’s not the newest, most dynamic, interesting terminal facility, or the glitziest place, but it is navigable, reliable, dependable, and has good quality air service. When you come to the Twin Cities, year-round, you will get in, get out, and you will be treated well.

We wanted to get your thoughts on how you’ve seen the private sector industry evolve over the years, and, most importantly, what key services that companies need to provide to these airports, both now and in the future.

HAMIEL: I would have to say in Minneapolis-St. Paul, one of the most positive aspects of my 40-year career is being able to see something accomplished over time. There are relatively few people who have that experience. One consistent factor has been the strong partnership between airports and airlines to meet the demands of the traveling public. The airports also rely on the many consultants, contractors, architects and engineers to successfully provide the designs and construction services to build our terminal buildings and rebuild runways.

Minneapolis-St. Paul has a staff of about 600 people, and that includes everyone. The airport has some architects, planners, and engineers, but it’s a small group. When a project is done and the consultants and contractors leave, we backed down to the core staff of the airport. What this does is provide stability to the workforce at the airport. My staff knew that I have a personal philosophy of never laying off an employee; and I never have. We maintained a very strong, highly competent, small staff that partners with the private sector. It was this partnership that helped the airport meet the needs of the traveling public and the airlines.

Have you seen any other growth sectors as it relates to new services that you think MSP and other airports will need in the future?

Sustainability is critical to the future of airports. In Minneapolis-St. Paul, we talked about sustainability for the past 10 years, but in the past three years we hired staff that are specifically trained in sustainability development programs and planning. We developed a sustainability plan that helps us structure the needs of the airport. Now it’s time to implement that plan, and that’s where consultants, contractors, and professionals that have a whole variety of skills come into play, because we’re going to be asking those people to help us think further ahead. Instead of 5-10 years ahead, we should think 15-20 years ahead. That requires staff working closely with consultants to help us take a look...
Thank you, Jeff Hamiel, for your leadership and dedication to improving air transportation in Minnesota and across the United States.

Congratulations on receiving this well-deserved recognition!

Mead & Hunt
Full-service aviation consulting
meadhunt.com

at the most appropriate course. In the future, the marketplace for consulting services will be very strong and bright in my opinion.

As we continue to improve and upgrade facilities and our transportation networks over the next 40 years, we will see a dramatic expansion globally. We’ve seen it begin, but I think the day is coming where the industry becomes even more global and people who are in the industry will have greater opportunity for success.

When I entered this industry, I would never have anticipated the events that have taken place. We’ve had to adjust. The industry is dynamically changing, and what a volatile ride it’s been, yet rewarding. If that last 40 years of continued growth and change is any representation of what we can anticipate in the next 40 years, I would tell you that people in the air transportation industry, in all capacities, have got a very challenging, demanding, and exciting future.

I am extremely grateful for what I’ve experienced and the many opportunities that I’ve had. I also appreciate the recognition ACC is giving me this year. It was quite a shocking surprise, mostly because I’ve viewed myself as a public employee trying to do a good job to support the aviation needs of our community. It has been an exciting, challenging, and rewarding career.

ADB SAFEGATE congratulates Jeff Hamiel as the recipient of the 2016 ACC Aviation Award of Excellence

We applaud your passion, your vision and extraordinary leadership, and thank you for the many innovative contributions that have advanced our industry and helped redefine the air travel experience.

Welcome to the brand new ADB SAFEGATE

Visit us at www.adbsafegate.com
“Charles was a dear colleague to many of us, and those who knew him grew to love and appreciate his counsel and sage advice on all things professional and personal.” – T.J. Schulz

ACC Launches New Member Recognition Program to recognize the many companies that have been long-term supporters of ACC

ACC's T.J. Schulz sits on a panel at the 2016 North Carolina Airports Association conference to discuss consulting selection best practices.

TSA Administrator Peter Neffenger addresses passenger anger on extremely long TSA lines.

LaGuardia terminal’s $4 billion revamp begins.

ACC attends and exhibits at the 88th Annual AAAE Conference & Exposition in Houston, hosts a Young Professionals Meet & Greet in Arconas Corporation’s booth, and holds a successful ACC/AAAE Leadership Breakfast.

ACC partners with ACI-NA and AGC on the Airport Construction Strategies Conference in Atlanta.

After Istanbul Airport attack, security is stepped up at U.S. Airports.

ACC Launches New Member Recognition Program to recognize the many companies that have been long-term supporters of ACC.

Executives from SMC member companies meet with TSA Administrator Peter Neffenger.

ACC attends and exhibits at the 88th Annual AAAE Conference & Exposition in Houston, hosts a Young Professionals Meet & Greet in Arconas Corporation’s booth, and holds a successful ACC/AAAE Leadership Breakfast.

ACC partners with ACI-NA and AGC on the Airport Construction Strategies Conference in Atlanta.

After Istanbul Airport attack, security is stepped up at U.S. Airports.

ACC Launches New Member Recognition Program to recognize the many companies that have been long-term supporters of ACC.

Executives from SMC member companies meet with TSA Administrator Peter Neffenger.

ACC attends and exhibits at the 88th Annual AAAE Conference & Exposition in Houston, hosts a Young Professionals Meet & Greet in Arconas Corporation’s booth, and holds a successful ACC/AAAE Leadership Breakfast.

ACC partners with ACI-NA and AGC on the Airport Construction Strategies Conference in Atlanta.

After Istanbul Airport attack, security is stepped up at U.S. Airports.

ACC Launches New Member Recognition Program to recognize the many companies that have been long-term supporters of ACC.

Executives from SMC member companies meet with TSA Administrator Peter Neffenger.

ACC attends and exhibits at the 88th Annual AAAE Conference & Exposition in Houston, hosts a Young Professionals Meet & Greet in Arconas Corporation’s booth, and holds a successful ACC/AAAE Leadership Breakfast.

ACC partners with ACI-NA and AGC on the Airport Construction Strategies Conference in Atlanta.

After Istanbul Airport attack, security is stepped up at U.S. Airports.

ACC Launches New Member Recognition Program to recognize the many companies that have been long-term supporters of ACC.

Executives from SMC member companies meet with TSA Administrator Peter Neffenger.

ACC attends and exhibits at the 88th Annual AAAE Conference & Exposition in Houston, hosts a Young Professionals Meet & Greet in Arconas Corporation’s booth, and holds a successful ACC/AAAE Leadership Breakfast.

ACC partners with ACI-NA and AGC on the Airport Construction Strategies Conference in Atlanta.
ACC represented the industry’s interests in the FAA reauthorization and efforts to mitigate growing threats and delays at airport checkpoints across the country.

This past year the ACC Advocacy Committee’s and Finance & Project Delivery Committee’s primary focus was the consideration of a multi-year reauthorization bill. Most of the media attention was focused on a proposal to move the air traffic control function out of the FAA and place it into a non-profit corporation run by industry stakeholders. ACC and airport interests were vigilant in monitoring developments with Airport Improvement Program (AIP) and a potential increase in the Passenger Facility Charges (PFCs). ACC kept its members informed of developments with nine alerts throughout the year.

Congress ultimately passed a long-term extension of the program through the end of FY 2017, giving the new Congress and president time to work out their differences next year. ACC will continue to advocate for an increase in AIP and the cap on PFCs. These are absolutely vital to help meet the growing needs at airports.

ACC continued to work on educating the industry on the use of Qualifications Based Selection (QBS). One of ACC’s main focuses this year has been on the FAA’s Advisory Circular 150/5100-14E relating to the procurement of professional services. ACC continues to work with the FAA on the implementation of this circular and its application by the various FAA Regional and Airport District offices.

This past year has seen more discussions on alternative financing for projects. Public-Private Partnerships, or P3’s, are becoming more predominant, especially for larger, complex airport infrastructure projects. This was a topic of considerable discussion at the Airport Construction Strategy Summit held in June in Atlanta. ACC continued to attract new companies and stakeholders that are bringing new services and resources into complex projects.

Once the November elections are completed and the new Congress is in place, the Advocacy and Finance & Project Delivery Committees will work with ACC staff and other stakeholders towards formulating a strategy that ensures the ACC membership’s priorities are given due consideration in the continued debate on reauthorization. We will continue to work with others and the FAA to voice our opinions on those provisions that affect our membership.
ACC is working to ensure a strong, unified message is brought to Capitol Hill on behalf of ACC members and all aviation stakeholders.
The policies, guidance, and rulemaking of FAA programs affect the work of ACC members every day. ACC ensures that these programs promote fair competition and industry growth by leveraging one of its strongest assets: a relationship with leaders in the FAA Office of Airports (ARP) built on years of partnership and mutual interests.

Planning and environmental issues at airports are constantly evolving and updated guidance from FAA in various areas have put a premium on industry collaboration. The ACC PLANNING & ENVIRONMENTAL COMMITTEE has continued on the path of informing and engaging its members in 2016, building on its goals:

1) Incorporating relevant subject matter experts into committee meetings to foster knowledge sharing and relationship development Staff from Salt Lake City International Airport and Little Rock-Bill and Hillary Clinton National Airport joined our committee meetings to discuss planning and development projects.

2) Provide meaningful comments/feedback to draft FAA Advisory Circulars, SOPs and Orders The Committee provided comments on FAA’s Draft Advisory Circular 150/5360-13A, Airport Terminal Planning and Design and IATA’s Airport Development Reference Manual.

3) Seek interesting and informative topics for potential ACC webinars Our members provided informative discussions on FAA’s Runway Incursion Management (RIM) studies, the new Unmanned Aerial Systems (UAS) rule-change, an update on Airport Safety Management Systems (SMS), and an AEDT Version 2b Training session.

4) Grow committee membership through ACC outreach Our committee grew by seven active members in 2016!

The committee also played an important role in helping organize the 2016 Airports Technical Workshop (ATW) in Washington, DC, which included over 25 FAA Headquarters representatives engaging with our committee members. This type of interaction is invaluable to our industry and helps enhance our value to airport clients.

A word from outgoing committee chair Bart Gover — 2016 has been another successful year for the ACC Planning and Environmental Committee. We have enjoyed learning from one another during routine conference calls, in-person committee meetings as well as a number of guest speakers throughout the year. Aside from the exchange of technical knowledge, many professional relationships have been built during my tenure on the committee. I am thankful to have had the opportunity to serve such an outstanding group of professionals. As my chairmanship on the committee draws to an end, the committee will remain in good hands under the leadership of incoming committee chair Ben Siwinski and Vice Chair Melissa Vasher. Ben and Melissa’s commitment to our industry and ACC will undoubtedly make for another great two years of interesting, informative and productive committee events.
FAA leaders participated in committee calls and event panels to ensure clarity on numerous programs. ACC membership provided comments on drafts of FAA Orders, Advisory Circulars, and Standard Operating Procedures. This open communication and interaction between ACC and FAA helped build a strong aviation system.

I am pleased to report on another productive year for the ACC ENGINEERING COMMITTEE. One of the committee’s key objectives is to review draft FAA Advisory Circulars, and committee members had an opportunity to review drafts and provide FAA valuable technical comments this year. For example, with Draft AC 150/5320-2F Airport Pavement Design and Evaluation, ACC consolidated nearly 100 industry comments that were submitted to the FAA this summer.

Another key committee objective is to develop and deliver technical webinars. With strong member participation and support, the committee has either delivered or planned the following WEBINARS FOR 2016-2017:

- FAA’s Requirement on Reporting Pavement Strength Using Pavement Classification Number (PCN)
- FAARFIELD Pavement Design Program
- Construction Safety and Phasing Plans
- FAA Specifications for QA/QC
- Runway & Taxiway Painting Procedures
- Lessons Learned from LED Lighting

The Engineering Committee added at least 15 new members in 2016 and continued its vital role in developing sessions for the annual ACC Airports Technical Workshop. In addition to face-to-face meetings, quarterly committee teleconference calls were held. The committee invited FAA speakers to brief upcoming draft Advisory Circulars in the first quarterly conference call in January 2016. Airport speakers were also invited to give a presentation at the face-to-face committee meetings in Salt Lake City (March 2016) and Washington D.C (August 2016) this year. The committee expects to continue the tradition to invite a local airport speaker depending on the venue to present at the face-to-face committee meeting.

PARTICIPATE! The planning of the 2017 ACC/AAAE Airport Planning, Design & Construction Symposium has started. New colleagues who would like to participate in or learn more about the ACC Engineering Committee can contact ACC staff lead Matt Griffin at MattG@ACConline.org. The participation of young professionals is strongly encouraged by the ACC Engineering Committee.

Consultants and representatives from the FAA Headquarters and Airports Division at the FAA Great Lakes Region met in Chicago, IL to identify and discuss key steps in the life of an airport project, with a goal of enhancing knowledge and collectively identifying opportunities for improvement.

Winners of the 2016 ACRP University Design for Addressing Airport Needs Competition presented to attendees at the 2016 ACC Airports Technical Workshop.
Aviation security continues to be a dynamic market for ACC members, where they consistently push for excellence in security designs, operational analyses and innovative technologies. The continued growth of ACC’s role is exemplified by the Security Capabilities Workshop, which has doubled in size and scope since its inception in 2009 and is now regarded as a premier aviation security event by both industry experts and TSA leadership.

In 2016 the Security Committee tackled many new security challenges and opportunities. The committee provided members with a resource guide and best practices to understand the cybersecurity threat landscape; information on how the integration of security screening equipment with new technologies will create opportunities and challenges; understanding the impact of Risk Based Security on airport/airline procedures; and assessing strategies needed to address the growing insider threat.

The July ACC/TSA Security Capabilities Workshop was attended by more than 230 industry representatives. Attendees heard firsthand from several members of TSA’s leadership team about the strategies they engage to work together within TSA’s operational environment. The program’s format proved to set the stage for in-depth technical conversation between presenters and industry. The strong collaborative relationship between ACC and the TSA continues to grow as this event is recognized as one of the most significant aviation security events by TSA leadership and industry experts.

The Security Committee continues to grow in membership, with over 70 participating members. Regularly scheduled conference calls and in-person meetings featured representatives from clients at airports and the TSA. Several ACC Security Committee members worked closely with the TSA on the PGDS Industry Working Group, which has successfully released Version 5 to the industry. ACC members participating in these working groups continues to build our reputation as well-informed contributing stakeholders.
Through events, interaction via the Security Manufacturers Coalition (SMC), participating on working groups, and leading the way on key initiatives, ACC strengthens its relationship with TSA and creates open dialogue and understanding between the agency and its industry stakeholders.

The Cybersecurity sub-committee worked on gathering current requirements and best practices for consultants working with new cybersecurity initiatives. A Best Practices Guide for addressing these issues was made available to all ACC members. Michael Saunders of General Dynamics, vice chair of the Security Committee, headed up this effort and was able to present the work of the sub-committee at the ACC/AAAE Airport Planning, Design & Construction Symposium held in Salt Lake City Utah and on a webinar in October.

As I wind up my tenure as Chair of the Security Committee, I want to thank Michael Saunders for all of his efforts as vice chair of the committee and all of the committee members for their contributions in keeping us engaged and well informed on important security topics. Thanks for this great opportunity to serve as Chair of the Security Committee!
With a membership that spans a wider variety of airport development expertise than ever before, there has never been a better time to be an ACC member. ACC is continually finding ways for its members to take advantage of this diversity. By engaging with fellow members on committees, working groups and event panels, or taking part in speed networking or firm forum sessions, members can create a network of experts to build successful project teams and find the knowledge they need for sound business practices.
The ACC Young Professionals Forum continues to grow as a resource to a wide network of individuals early in their aviation career. Specific programs designed for young professionals at ACC events allow them to build their professional network and meet the mentors that can help the next generation of airport development experts create successful careers in aviation.

2016 has been a very exciting year to be part of the Young Professionals (YP) Forum — filled with progress, continued growth, new initiatives, and ever-increasing support from ACC. Initiated in 2013, the Forum has grown from two young leaders to over 380 participants. With this growth, it’s important to continue our emphasis on value-added offerings. We’ve therefore focused on networking, leadership and professional development opportunities that can help position young professionals for success, while also building lasting relationships.

Perhaps the most far-reaching effort is the YP program at the ACC/AAAE Planning, Design & Construction Symposium. This past March we began with a networking reception packed with excited YPs and their more “seasoned” counterparts. This was a great chance to catch up with friends, meet new colleagues, and begin building teams through an interactive scavenger hunt. The YP events continued with an interactive panel moderated by Forum Vice-Lead, Sri Kumar. In addition, ACC and AAAE made a concerted effort to engage individuals under 35 in sessions throughout the Symposium. Lastly, the YP Innovation Competition winners were recognized at the awards luncheon. Given the impressive submissions that deserve to be shared, the 1st and 2nd place winners also presented during the YP session.

I believe the Competition is one of the most exciting offerings of the Forum. Potential participants are encouraged to tackle new challenges in aviation and develop innovative solutions.

In addition to the Symposium and Competition, our members have benefited from free webinars including those on social media and emerging technologies and trends. We also host regular conference calls that include a 360° of Aviation segment. This new segment features YPs discussing their unique roles within their companies and was designed in response to concern over aviation’s dwindling workforce. We’ve also begun inviting ACC Committee leadership to our calls to summarize their committee’s objectives and efforts. Doing so encourages YPs to get more involved in ACC and helps develop future leaders.

Overall, the Forum continues to exceed expectations and it’s been a pleasure being involved. The impressive growth can be attributed not only to our offerings, but the industry’s hunger for an organized group engaging young professionals in a meaningful manner. I know that the Forum will be in good hands when Sri Kumar takes over next year thanks to his commitment and the vital support of ACC staff.
This year provided many opportunities for the Terminal and Facilities Committee to provide valuable input into the aviation industry while representing ACC membership expertise and influence. The committee has grown to 54 members and looks to continue this trend.

For the 2016 ACC/AAAE Planning, Design and Construction Symposium in Salt Lake City, we had a joint committee meeting with the Security Committee. Both committees benefited from presentations from industry experts representing TSA and Autodesk, providing an overview of the current state of aviation security as well as advancements in BIM technologies and asset management. The Terminal and Facilities Committee has continued focusing on facility asset management and technology, working towards presenting this subject matter in a webinar as well as at the 2017 Airport Planning, Design and Construction Symposium.

As a continuation of the committee’s ongoing commitment to supporting the various aviation focused agencies and organizations, technical assistance and comments were provided to diverse groups such as the FAA, IATA, TSA and National Safe Skies Alliance through reviewing draft technical reports and circulars. Some of the documents and reports reviewed were the “TSA Recommended Security Guidelines for Airport Planning, Design and Construction,” the FAA AC 150/5360-13A “Airport Terminal, Planning and Design,” and IATA’s Airport Design Reference Manual Section 3.4.5 “Level of Service Concept and Planning Design Guidelines.”

Tim Hudson
Aviation Practice Area Leader Gensler
ACC Terminal & Facilities Committee Chair 2016

Hudson will serve as the Chair of the 2017 Airport Planning, Design and Construction Symposium in New Orleans.
Now more than ever, the global economy informs the daily business decisions of ACC members. ACC has continued to be responsive to these needs by providing training and resources for domestic firms exploring global markets, guiding foreign firms attempting to enter the U.S. market, collaborating with international organizations, and staying in front of global aviation trends.

**ACC GLOBAL INITIATIVES IN 2016:**

» For the first time, ACC partnered with the British Aviation Group (BAG) to hold the Global Business Summit in London, U.K. on December 1-2, 2015. This event featured airport development experts from the U.K., U.S., and other regions who explored the latest trends and best practices to help companies succeed in the global marketplace. Based on the success of last year’s event, ACC and BAG are partnering again on the 2016 Global Business Summit in December in London to benefit new and veteran professionals who are interested in global economic trends, aviation funding and investment, international teaming, and more.

» ACC Vice-Chair Roddy Boggus with Suffolk Construction welcomed participants on behalf of ACC to the 2016 Future Travel Experience Global on September 7-9 in Las Vegas, Nevada. Boggus moderated two sessions on technology applications and implications for airport terminal design in the future.

» ACC members reviewed and provided technical comments to draft modules of the IATA Airport Design Reference Manual.
We congratulate the following ACC companies that reached a membership milestone this year. Thanks to you and all ACC members for your continued support!

NEW 20 – 29 YEAR MEMBERS
- AECOM
- Airport Development Group
- Applied Pavement Technology
- Unison Consulting, Inc.

NEW 10 – 19 YEAR MEMBERS
- ITW GSE Americas
- Smiths Detection
- Solomon Cordwell Buenz
- TranSystems Corporation
- Woodward & Associates
Members 30+ Years

Apple Designs
Burns & McDonnell | FOUNDING MEMBER
C&S Companies
Campbell & Paris Engineers
CH2M
Coffman Associates

Delta Airport Consultants
HMMH
HNTB | FOUNDING MEMBER
Hoyle, Tanner & Associates | FOUNDING MEMBER

Landrum & Brown | FOUNDING MEMBER
Parsons
Reinard W. Brandley
Robert and Company | FOUNDING MEMBER
WSP | Parsons Brinckerhoff

Members 20 – 29 Years

AECOM
Airport Business Magazine
Airport Development Group
Applied Pavement Technology
Applied Research Associates
AVCON
Aviation Alliance
Bechtel Corporation
Blast Deflectors
Corgan Associates
Crawford, Murphy & Tilly
ESA Airports

Fay, Spofford & Thorndike
Gensler
Gresham, Smith and Partners
HDR
Kimley-Horn and Associates
Lea-Elliott
Leibowitz & Horton Airport Management Consultants
Leo A Daly
Mead & Hunt
Michael Baker International
Minconsult Sdn Bhd

Montgomery Consulting Group
Prime Engineering
Ross & Baruzzini
RS&H
SCOTT Associates Architects
Talbert & Bright
Unison Consulting
Vesta Rea & Associates
WALKER Parking Consultants
Woolpert
Zuckert, Scoutt & Rasenberger
<table>
<thead>
<tr>
<th>Member Recognition</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Members 10+ Years</strong></td>
</tr>
</tbody>
</table>

- Air Trans Source
- AMAC
- AirIT, An Amadeus Company
- All About Pavements
- Alliiance
- ACPA
- Argus Consulting
- Arora Engineers
- ARUP
- Big Sky
- The Burns Group
- C. Kell-Smith & Associates
- CAGE
- CHA Consulting
- Coover-Clark and Associates
- DWL Architects & Planners
- DY Consultants
- EJ
- Faith Group
- Flex-O-Lite
- Hanson Professional Services
- Heery International
- HKS
- HOK
- InterVISTAS
- ITW GSE
- Jacobs
- Jervis B. Webb Company
- L-3
- Lamp, Rynearson & Associates
- LeighFisher
- Magnusson Klemencic Associates
- Making Projects Work
- Mott MacDonald
- National Safe Skies Alliance
- Neenah Foundry Company
- PGAL
- Progresstech
- RDM International
- Resource International
- Jervis B. Webb Company
- Safegate Airport Systems
- Sightline
- SITA
- Skanska USA Buildings
- Skidmore, Owings & Merrill
- Smiths Detection
- Solomon Cordwell Buenz
- Stantec Consulting
- Swanson Rink
- Syska Hennessy Group
- T.Y. Lin International | H.J. Ross
- Tetra Tech
- Thornton Tomasetti
- TransCore
- TranSecure
- TransSolutions
- TranSystems
- Turner Construction
- Urban Engineers
- VHB
- Walter P. Moore & Associates
- WHPacific
- WK Dickson & Co.
- Woodward & Associates
**AvTurf®** is a common sense approach to enhancing airfield safety. Our ASL is a program and construction management firm offering a wide range of professional services. ASL’s core business is the management of complex programs in the aviation industry. Our history of successfully executing large and complex capital improvement programs has earned us an exceptional reputation in the aviation industry.

**AVTURF**
Daniel McSwain, Managing Director
4201 W Parmer Ln Ste 8175
Austin, TX 78727 United States
(512) 733-5300 / dmcswain@avturf.com / www.avturf.com

AvTurf® is a common sense approach to enhancing airfield safety. Our team has extensive experience in Aviation Safety, Airport Operations, Excavation and Synthetic Turf Installation / Manufacturing. Our experience comes through decades of airport certification inspections, disaster drills, accident investigations, maintenance and safety programs. With the addition of experts in synthetic fiber composition, manufacturing and installation, we have successfully pooled our ideas and experiences to design and implement the first ever - artificial turf for airports. AvTurf® was developed and tested specifically for the airfield environment. We are aviation professionals specializing in enhancing airport safety, efficiency and fiscal responsibility! Safety is our number one priority! AvTurf® offers the potential to save lives and millions of dollars of equipment.

**BEUMER GROUP**
Jacqueline Sessler,
North America, Marketing Director
2241 S. Watson Rd., Ste. 151, Arlington, TX 76010 United States
(816) 245-7282
jackie.sessler@beumergroup.com / www.beumergroup.com

Twin engine BEUMER Group brings together two powerhouse brands within baggage logistics – Crisplant and BEUMER. We specialize in high-speed baggage handling systems and our solutions integrate technology for security screening, storage, sortation and transportation of departure and transfer baggage from check-in to loading, as well as handling of arrival baggage.

**BURGESS ENGINEERING, PLLC**
David A. Burgess, P.E., Principal Engineer
3900 Western Pkwy, Ste. 300
Richmond, VA 23233 United States
(571) 283-4137
dburgess@daburgess.com / www.daburgess.com

Burgess Engineering provides airside engineering consulting services specializing in electrical systems, including field lighting, approach lighting, signage, navigational aids, control systems, apron lighting, and high reliability power systems. Services include infrastructure surveys, research, and analysis, program planning, engineering design, and construction phase engineering services.

**CHARBONNET & ASSOCIATES**
Kathy Spiess, Senior Planner
365 Canal St., Ste. 1155, New Orleans, LA 70130 United States
(504) 562-0996
kspiess@charbonnetassociates.com / www.charbonnetassociates.com

Founded in 1995, Charbonnet & Associates is a certified DBE firm. PCAP associates have worked on a number of airport projects, including airport projects at Lambert-St. Louis International, Alexandria International & Wichita Mid-Continent, Gulfport-Biloxi Airport and Chicago-O’Hare International. CAPC is also experienced in environmental, DBE programming and outreach, and environmental feasibility studies.

**CLARK CONSTRUCTION GROUP, LLC**
Kyle Mixon, Business Development Executive
2502 N. Rocky Point Dr., Ste. 200, Tampa, FL 33607 United States
(813) 636-4422
kyle.mixon@clarkconstruction.com / www.clarkconstruction.com

Clark is a leading airport builder, constructing more than 40 projects at 14 major airports across the country. From people mover systems and terminal expansions to utility plants and baggage handling facilities, we understand complex aviation work and serve as a valuable partner to our clients throughout the construction process.

**COM-NET SOFTWARE**
Joe Sullivan, Senior Business Development Manager
3728 Benner Rd.
Miamisburg, OH 45342 United States
(937) 859-6323
jsullivan@comnetsoftware.com / www.comnetsoftware.com

Com-Net Software provides best in class flight information display systems (FIDS) and cutting-edge public address systems with more than 170 systems across 6 continents. A leading provider of passenger communication systems, ensuring airports around the world reach their passengers both visually and audibly with relevant targeted messages and multi-media.

**EARL F. GOWDER, PMP, LLC**
Earl F. Gowder, Owner
777 S. Federal Hwy, Apt. G202
Pompano Beach, FL 33062 United States
(954) 279-8748
efg0617@yahoo.com

Providing management services for aviation related projects for over 40 years. Leading teams to the successful completion of assignments on time and on budget while maintaining quality and job safety.

**GARRETT METAL DETECTORS**
Robert Podhrasky, Senior Vice President
1881 W. State St., Garland, TX 75042 United States
(972) 494-6151
bobp@garrett.com / www.garrett.com

Garrett Metal Detectors is a global leader of metal detection products and training for security applications. Garrett’s PD-6500i walk...
NEW ACC MEMBERS

through meets the world’s highest test certifications (including TSA and European Airports requirements), and features superior pinpoint technology and unmatched discrimination. Garrett Super Scanner V hand-held detector includes silent search/vibrate or audible alarms and detects ferrous, non-ferrous, and stainless steel objects.

GENETEC
Monika Okruta, Marketing Communications Coordinator
2280 Alfred Nobel Blvd., Montreal QC H4S 2A4 Canada
(514) 332-4000 Ext.6727
mokruta@genetec.com / www.genetec.com
Genetec is a global provider of IP video surveillance, access control, and license plate recognition solutions unified in a single platform, called Security Center. We work with partners on six continents to help provide safer, more secure environments for small to medium-sized and enterprise-class businesses in over 80 countries.

GILLESPIE CONSULTING
Dennis F. Gillespie, Principal
606 Opelousas Ave.
New Orleans, LA 70114 United States
(415) 430-5244
dennisingillespie@outlook.com
Gillespie Consulting is a Small Business with offices in New Orleans and Los Angeles, providing programming, planning, and design of airport terminals and other airport facilities. Dennis Gillespie, Principal, has over 35 years’ experience planning and designing terminals throughout the world.

GLOBE COMPOSITE SOLUTIONS
Carl Forsythe, CEO
200 Shuman Ave., Stoughton, MA 02072
United States (781) 881-6803
cforsythe@globecomposite.com / www.globecomposite.com
Globe designs and manufactures a variety of composite-based parts and non-toxic, lead-free radiation shielding components for military, industrial, airport and material handling applications.

HENSEL PHELPS
Scott Bills, Operations Manager
226 Airport Parkway, Ste. 150, San Jose, CA 95110 United States
(408) 452-1800 / sbills@henselphaps.com / www.henselphaps.com
Hensel Phelps is a worldwide leader in the development, construction, and management of landmark buildings. Our disciplined approach to construction incorporates the latest technology to strengthen our processes and deliver predictable results for both public and private clients, in a variety of technical market sectors.

JBT CORPORATION
Todd Tanner, Business Development & Marketing
1805 West 2550 South
Ogden, UT 84401 United States
(801) 627-6600 / todd.tanner@jbt.com / www.jbtcorporation.com
JBT® is a global leader in the design and manufacture of ground support equipment, such as loaders and deicers; and airport gate equipment, featuring Jetway® passenger boarding bridges, Jetaire® preconditioned air units, and Jetpower® 400Hz ground power units. JBT also supplies airport asset management, consulting, parts, and maintenance services.

K2 CONSULTING
Alex Ralli, Vice President
4330 East West Highway, Ste. 320
Bethesda, MD 20814 United States
(301) 556-2228
alex.ralli@k2consulting.com / www.k2consulting.com
K2 is an industry leader in project management, project controls, planning and scheduling, cost estimating, and forensic claims management. Credibility, innovation, and dependability are hallmarks of every K2 project. Our work is focused on achieving tangible results for our clients and understanding that there is a constant balance of schedule, scope, and cost.

MAG USA
Rosemarie Andolino, President and CEO
100 N. LaSalle St., Ste. 900
Chicago, IL 60602 United States
(312) 447-1898
rosemarie.andolino@magairports.com / www.magworld.com
MAG USA is an airport development, management and services company based in the United States. MAG USA’s unique products and services that are offered to airports are: escape lounges – MAG’s brand of truly common-use lounges, car parking services and public-private partnerships (“P3”) developments of commercial real estate.

MCZOLL RESOURCES, LTD.
B. E. Emmanuel Odeghe, Engineer
26B, Abel Omenyi Street
off Salvation Road
Lagos, Opebi, Ikeja, Nigeria
+2348091033216 / beodeghe@yahoo.com / www.mczoll.com
Planning and design of aviation infrastructure such as runway, taxiway, apron, airfield, ground lighting, etc.

PREIN & NEWHOF
Robert Nelesen, Project Manager
3355 Evergreen Dr NE, Grand Rapids, MI 49525 United States
(616) 364-8491 / bnelesen@preinnewhof.com / www.preinnewhof.com
Prein & Newhof is an employee owned engineering firm offering comprehensive airport consulting services, including engineering, planning, environmental consulting, business strategy, policy development, public affairs, operational advice and regulatory affairs. Every team member proudly takes responsibility for meeting each client’s needs, staying involved with the project from beginning to end.

PWC
Christina Vanecek, Marketing Manager
1800 Tysons Blvd., McLean, VA 22102
United States (703) 918-1411
christina.vanecek@us.pwc.com / www.pwc.com/publicsector
PwC’s public sector practice helps federal agencies solve complex business issues, manage risk, and add value through our comprehensive services offerings in financial management, program management, human capital, enterprise effectiveness, governance, risk, and compliance. Technology, all of which are delivered seamlessly throughout the world. To find out more, visit www.pwc.com/publicsector.

Q&D CONSTRUCTION, INC.
Duane Boreham, Vice President, Aviation Division
1050 S. 21st St., Sparks, NV 89431
United States (775) 786-2677
dboreham@qdconstruction.com / www.qdconstruction.com
Proud of the company’s 50-year heritage and positive values, Q&D Construction employees promote service, quality, and integrity.

www.ACConline.org
through their relationships with clients, designers, the subcontracting community, and the public at large. Q&D is a multi-faceted construction manager, and general contractor offering expertise in commercial, aviation, estate-home, and heavy/civil construction.

REZPORT
Steve Ledbetter, Vice President, Business Development
8406 Wilsky Blvd., Tampa, Fl 33615 United State
(314) 805-1338
steve.ledbetter@rezport.com / www.rezport.com

RezPort is an enterprise software company serving airports, cruise ports, universities, and municipalities. We provide parking reservations (CRS), prepay, POS, monthly parking, loyalty, and yield management tools to help our customers better manage their operations.

SAMSUNG ELECTRONICS AMERICA
Kangmin Suh, Senior Manager
85 Challenger Rd
Ridgefield Park, NJ 07660 United States
(443) 994-8898
kmsuh@sea.samsung.com / www.samsung.com

A digital leader. A responsible global citizen. A multi-faceted family of companies. An ethical business. Samsung is all of these and more. For over 70 years, Samsung has been dedicated to making a better world through diverse businesses that today span advanced technology, semiconductors, skyscraper and plant construction, petrochemicals, fashion, medicine, finance, hotels, and more. Our flagship company, Samsung Electronics, leads the global market in high-tech electronics manufacturing and digital media.

STUDDIFORD TECHNICAL SOLUTIONS, LLC
Larry Studdiford, President
1608 Old Stage Rd
Alexandria, VA 22308 United States
(203) 206-0533
larry@studdifordtech.com / www.studdifordtech.com

Studdiford Technical Solutions, LLC is a small business consulting firm that brings 20+ years of specialization in aviation and baggage handling systems security, design/program/project management, construction administration & commissioning, operational analysis, independent evaluations, and TSA compliance, as well as expertise in business development strategies, client capture and proposal management.

SUFFOLK CONSTRUCTION COMPANY
Rody Boggs, Executive Vice President, Aviation
65 Allerton St, Boston, MA 02119
United States (817) 239-5092
rboiggs@suffolk.com / www.suffolk.com

Suffolk Construction is a national, privately held building contractor that provides preconstruction, construction management, design-build and general contracting services to clients in the aviation, healthcare, science and technology, education, government and commercial sectors. Suffolk delivers its unique “build smart” approach to clients throughout the Northeast, Southeast, and West Coast regions.

T-O ENGINEERS, INC.
Dave Mitchell, P.E., VP/Aviation Services Manager
2471 S. Titanium Place, Meridian, ID 83642
United States (208) 333-2288
dmitchell@to-engineers.com
www.to-engineers.com

T-O Engineers offers a full range of aviation services to general aviation, non-hub and small hub commercial service airports throughout the Northwest. We also offer specialty services, including heliport planning and design, airport management consulting and more. For more, please visit us at www.to-engineers.com.

UNISYS CORPORATION
Charles Sander, Director, US & Canada Airports
39526 Charlestown Pike, Hamilton, VA 20158
United States (703) 717-3081
Charles.sander3@unisys.com
www.unisys.com

The future is here. Transform the airport journey today. From home printed bag tags as a service to agent mobile check-in and analytics-ready airport operations solutions to Unisys Stealth, Unisys provides innovative solutions to deliver the airport experience of tomorrow to your customers today. Visit us at www.unisys.com/transportation to learn more.

WALLACE INTERNATIONAL
Stephanie Muller, National Sales Director
90 Lowson Cres, Winnipeg, MB R3P 2H8
Canada (866) 300-1110
smuller@wallaceintl.com
www.wallaceintl.com

We design and manufacture security vehicle gates and fences that protect and secure airports worldwide. We test material durability and integrity by exposing every product to conditions of extreme heat and cold.

WHITING-TURNER CONTRACTING COMPANY
Kellie Montgomery, Senior Industry Specialist
300 E. Joppa Rd.
Baltimore, MD 21286 United States
(410) 337-5769
kellie.montgomery@whiting-turner.com / www.whiting-turner.com

The Whiting-Turner Contracting Company was founded in 1909 on the belief that integrity, engineering talent, and a dedication to our customers would make the company the very best in the construction industry. Whiting-Turner’s demonstrated stability, industry standing, and financial strength serves as a model for the construction industry. The company’s strategy to promote from within has resulted in very enviable employee retention. The company perennially ranks with the top domestic general building contractors as ranked by Engineering News Record (ENR), and does so through internal growth, not acquisition.

YANKEE FOXTROT, INC.
Peter Harris, President
29 Brenton Rd.
Newport, RI 02840 United States
(781) 540-9102
pharris@yankee-foxtrot.com / www.yankee-foxtrot.com

Yankee Foxtrot, Inc. provides strategic and tactical counsel to decision makers on a broad range of issues in all sectors of aviation security management, from government and commercial entities to manufacturers of high technology security equipment on a global basis.

www.ACConline.org