

A MESSAGE FROM THE ACC BOARD OF DIRECTORS CHAIR

Keeping Up With A Constantly Evolving Industry

The effects of sequestration, alternative funding scenarios and an economy that vacillates between true recovery and a good short-term run have created a constantly changing environment where we are all trying to figure out what the future of aviation looks like. This environment pushes all of us to take a second look at our own firm's business model and make adjustments to our focuses and strategies. This can be exciting, but also uncomfortable as change takes energy, clear communication and buy-in. Not everybody embraces change.

ACC is a reflection of its collective member firms. Therefore, as our firms evolve to stay ahead of industry trends, so too must the ACC. This refocusing and adaptation is why ACC has drafted organizational changes to more accurately reflect the current diversity of ACC members and their services. Over the years the Associate members have

become an integral part of ACC and its committees; they have chaired numerous ACC committees and conferences; and the Security Manufacturers Coalition has drawn attention to the shared concerns among all ACC members. The proposed change allows for appropriate recognition internally and externally of the breadth and expertise of all ACC members by eliminating the 'Executive' and 'Associate' membership categories, allowing all member firms to have the same privileges regarding board and officer positions

This change in ACC is really about recognizing the diversity of our members firms, acknowledging the leadership roles that all member firms play, adding to the credibility of ACC by showing our depth of services and expertise and providing value to all of our members. This proposed change benefits all of ACC's members as it makes for

a stronger organization and better aligns the structure of ACC to represent the ever changing face of all our member firms.

In March of 2013, two informational webinars concerning the proposed change were held for the ACC membership. The proposal was met with positive feedback. In June, we electronically polled the membership on the specific ACC bylaws changes being proposed and will hold a special membership meeting during the week of the 2013 ACC Summer Workshop Series in July to formally vote on the proposal.

Please contact me at andy.platz@mead-hunt.com if you want to discuss this proposed change or have any comments regarding this proposal. I would enjoy hearing from you!

IN SUMMARY, WHY ARE WE DOING THIS?

- To ensure that ACC keeps pace with current membership and the diversity of services that members offer;
- To reflect airport/industry/economic trends;
- To attract and retain a broader spectrum of private industry participants in airport development and operations;
- To acknowledge the leadership roles that all ACC members have been playing and to enable the strongest and best leaders among all ACC members to lead the organization;
- To remain the voice/lead agent for the airport development industry; and
- In so doing, to ensure that the ACC remains innovative and valuable to its members and the industry.

WHAT'S INCLUDED IN THE PLAN?

- Executive/Associate categories will be eliminated; service offerings will more accurately define the member firms;
- The Security Manufacturers Coalition remains unchanged;

- All ACC members will become eligible to serve as ACC board officers; and
- All ACC members will pay the current Executive Member dues. (Individual members' dues would remain at the same rate.)

WHAT'S NOT CHANGING

- Our mission of "delivering excellence in airport development," our vision, or our statement of principals;
- ACC event agendas and target audiences; or
- ACC's focus on fair procurement practices.



ANDREW J. PLATZ, P.E.
Mead & Hunt, Inc.
 CHAIR — 2013 ACC BOARD
 OF DIRECTORS